



Insight beyond information

# IMA India's 27th Annual CFO Roundtable

*Charting the Future*



**6<sup>th</sup> - 9<sup>th</sup> March, 2025**



**Vivanta, Bhubaneswar**





## Agenda

### Day 1 | Thursday, March 6, 2025

#### Registration and High Tea

**3:30 PM**

Join a fun-filled evening with peers from across the country at the opening of the 2025 CFO Roundtable. A pleasant evening at Vivanta, Bhubaneswar, the company of friends and peers – there couldn't be a better way of bringing in a weekend of learning and deep camaraderie.

**4:00 PM - 5.15 PM**



#### Bracing for Change: Geopolitics After the 2024 US Polls

*Ajay Bisaria,  
Distinguished Fellow at the Observer Research Foundation*

Donald Trump's return to office holds significant implications for both domestic policy and global geopolitics. Upon his inauguration, Trump signed 20 executive orders, including the US exit from the WHO and the Paris Agreement, decisions with far-reaching global consequences. His policies in the coming years are expected to bring major changes in areas like immigration law, US-China relations, security and business regulation. This session will examine how a Trump 2.0 administration's policies are shaping foreign relations and economic priorities, with a particular focus on US-India relations. The discussion will provide an in-depth analysis of the geopolitical shifts and their impact on India's diplomatic strategies, business environment and global positioning. The session aims to help Indian stakeholders anticipate and adapt to the evolving international landscape, identifying both challenges and opportunities.

**5:30 PM - 6.45 PM**



## Making Things Work in Hard Places

*Anuradha Das Mathur,  
Chair - IMA Policy Forum and Founder & Dean, Vedica Scholars  
Programme for Women*

Increasingly, senior leadership is recognising that the 'context for businesses' is commanding as much attention as the business itself. Several surveys reveal a growing concern around regulations and other policy unknowns amongst organisations. Given years of operating with a focus on the market, how must we prepare ourselves to succeed in a world where factors outside the market impact our destiny significantly? In this session, Anuradha, based on years of working on the 'non-market', will share her insights and 'tips and tricks' to equip ourselves to navigate these challenges.

**7:30 PM**

## Tambola & Dinner

Join us for an exciting Tambola Night! Enjoy a lively evening of numbers, luck and laughter as you connect with your peers. Whether you're here to win or simply to have fun, unwind and make memorable connections. Dinner will follow.



## Day 2 | Friday, March 7, 2025

**9.00 AM - 10.30 AM**



### India's Tax and Investment Laws

*Mukesh Butani,  
Managing Partner at BMR Legal Taxation and Investment*

*Raman Chopra,  
Joint Secretary (TPL-I), Ministry of Finance*



The Union Budget 2025, the first full-year budget under the new government, set the tone for India's economic trajectory. This session will break down key tax and investment law changes, providing insights into fiscal policy, industry incentives and regulatory reforms. Attendees will gain a clearer understanding of how these measures impact the investment ecosystem and business strategy in the near term.

**Discussion Break**

**10.30 AM - 10.45 AM**

**10.45 AM - 12.45 PM**



### Ignite your NeuroPotential: Thrive and Become your Best Self

*Radhika Singh,  
Executive Leadership Coach and Performance Consultant*

In this session, we will focus on rewiring the brain using cutting-edge neuroplasticity tools that help you navigate your professional and personal

lives with ease and purpose. Learn atomic habits and keystone behaviours that are being researched at Harvard and Stanford as we speak. Leverage Radhika's expertise, built over 3 decades, to learn processes to activate your innate intelligence and bring well-being to the core of your existence. Traverse the distance between science and spirituality and watch yourself shine as you equip yourself for a technology-driven world.

(This will be hosted as a Combined Session for the Delegates and the Partners)

**Lunch**

**12.45 PM - 1.30 PM**



## Site Visit | Visit to Konark Temple

Join us as we explore the 13th-century Konark Sun Temple, a UNESCO World Heritage Site famed for its intricate carvings and chariot-shaped design. Dedicated to the Sun God, it showcases Odisha's rich artistic and cultural heritage. Attendees will uncover its historical significance, symbolic sculptures and engineering brilliance, gaining a deeper appreciation of India's ancient craftsmanship.

Buses will depart promptly at 1:45 PM from the lobby.

**1.30 PM - 7.30 PM**

**Dinner**

**7.30 PM**

## Day 3 | Saturday, March 8, 2025

**9.00 AM - 10.15 AM**



### **Rising Challenges, Diverging Paths: A 2025 Outlook**

*Adit Jain,  
Chairman and Editorial Director, IMA India*

Last year, roughly half of the world's population voted in local, regional, legislative, or presidential elections across more than 80 countries. Amidst growing economic and geopolitical strife, rising global debt and other uncertainties, 2024 saw significant changes worldwide. The year 2025 promises to be equally tumultuous. While US growth remains strong, China and Europe face economic headwinds, and India is experiencing a slowdown. Central banks are diverging in their monetary policies, inflation persists in certain regions and currency markets are in turmoil. Additionally, trade-related challenges loom with the new US administration. In this session, Adit Jain will offer a medium-term perspective on the economy and geopolitics from India's standpoint.

### **Discussion Break**

**10.15 AM - 10.45 AM**

**10.45 AM - 12.00 PM**



### **Future-Proofing Finance**

*Arnab Roy,  
CFO, Maruti Suzuki*

As Finance leaders increasingly partner with the business to sustain growth and ensure long-term resilience, they must also future-proof their own functions. This session will explore the evolving role of, and demands on

Finance through three critical dimensions: processes, technology and talent. It will delve into how financial processes must adapt to meet the demands of tomorrow, highlighting shifts in efficiency, agility and decision-making frameworks. From a technology standpoint, it will examine the transformative impact of digital tools, automation and data analytics across industries. On the talent front, it will explore how Finance is being reshaped by an influx of diverse skill sets, including data science and engineering backgrounds, moving beyond traditional accounting profiles.

**12.00 PM - 1.00 PM**



## **Financing the Future: Smart Solutions for Supply Chain Success**

*Narendra Kamath,  
Chief Operating Officer - SME Finance, Tata Capital*

This session will take a strategic look at the evolving landscape of supply chain finance and asset leasing, focusing on the financial challenges businesses face in today's volatile environment. It will explore key risks—including trade uncertainties and working capital constraints—and how financial solutions can help companies navigate these pressures while maximising profitability. The discussion will highlight the role of technology in transforming logistics finance, from AI-driven risk assessment to digital execution of financing solutions. Through real-world case studies, attendees will gain a deeper understanding of how businesses have leveraged supply chain finance to strengthen resilience, improve cash flow and drive operational efficiency.

**Lunch**

**1.00 PM - 2.00 PM**

**2.00 PM - 4.00 PM**



## Strategic Focus Workshop

*AI and Cybersecurity in the Finance function, Best Practices in Policy Advocacy, Supply Chain (for Manufacturing Companies) and Liquidity and Treasury Management*

This interactive session will examine some of the key focus areas for businesses today: AI and Cybersecurity in the Finance function, Best Practices in Policy Advocacy, Supply Chain (for Manufacturing Companies) and Liquidity and Treasury Management. Participants will break into smaller teams based on their chosen focus area. Each team will strategise around their chosen topic and subsequently share insights with the broader group on how they are approaching these issues within their own businesses.

Key areas of discussion will include:

- Strategic Approaches: How is your business approaching this priority area? What frameworks, technologies or practices are in place?
- Impact on Business: How does this area influence your business outcomes, growth or competitive positioning?
- Challenges: What barriers or pain points are you encountering in this area?
- Solutions and Adaptations: What innovative or practical solutions have helped overcome potential challenges?

Teams will discuss these points and, after refining their insights, will present them in a follow-up session. The objective is to foster cross-industry learning, refine best practices and generate actionable recommendations for each area.

**Discussion Break**

**4.00 PM - 4.30 PM**



**4.30 PM - 5.45 PM**



## Strategic Focus Workshop: Insights Exchange

In this follow-up session to the strategic workshop, a representative from each team will present the insights and strategies developed in the previous session, where groups explored AI and Cybersecurity in the Finance function, Best Practices in Policy Advocacy, Supply Chain (for Manufacturing Companies), and Liquidity and Treasury Management. These presentations will showcase each team's unique approach to overcoming challenges and driving impact in these critical areas. Participants will gain valuable cross-functional insights, practical takeaways and innovative solutions to refine their own strategies and address shared obstacles more effectively.

**5.45 PM - 7.00 PM**

## Networking & One-on-One Meetings

An opportunity for CFOs to connect, exchange insights and build valuable relationships.

**Dinner**

**7.30 PM**

## Day 4 | Sunday, March 9, 2025

**5.30 AM - 11.00 AM**



### Visit to Jagannath temple, Puri

Experience the spiritual grandeur of the Jagannath Temple in Puri, one of India's most revered pilgrimage sites and a pillar of Odisha's heritage. Dedicated to Lord Jagannath, this 12th-century temple is famed for its towering architecture, sacred rituals and the legendary Rath Yatra. Attendees will explore its unique traditions, including the mysterious idol replacement and its massive temple kitchen. Discover the temple's historical significance, intricate carvings and vibrant spiritual atmosphere that continue to draw devotees worldwide.

(Optional - we will make travel arrangements for those interested)

**9.00 AM - 10.30 AM**



### Breaking Barriers, Leading Change: Leadership Lessons from the Frontlines

*Rina Mitra,*  
Veteran IPS Officer & Former Special Secretary, Ministry of Home Affairs

Leadership is forged in adversity, and few exemplify this better than Rina Mitra, one of India's most accomplished IPS officers. She has tackled organised crime and corruption, shaped national security policy and built the Wildlife Crime Control Bureau from scratch. She played a key role in investigating high-profile cases like the Harshad Mehta scam and the Bhopal Gas Leak and led India's delegation to the UN to present on counterterrorism policy. Even post-retirement, she continues to drive

impact as Principal Advisor to the CM of West Bengal, overseeing critical initiatives such as the public distribution system during the pandemic and heading the state's Right to Public Services Commission. A strong advocate for gender inclusivity, she has conducted pioneering research on rape cases in Delhi, trained women police officers across India and institutionalised reforms for women in law enforcement. In this session, she will share hard-earned lessons on resilience, crisis decision-making and driving change, whether in law enforcement or leadership at large. Expect candid anecdotes, insights on leading through uncertainty and a fresh perspective on what it takes to break barriers and inspire lasting impact.

(This will be hosted as a Combined Session for the Delegates and the Partners)

**Brunch**

**11.30 AM**

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